





# NCFA Draft Final Report

**Foreword**

**Executive Summary**

**Introduction:** Why the Nation  
Needs an Army

**Chapter 1:** Commission Mission and  
Method

**Chapter 2:** Future Challenges

**Chapter 3:** Fiscal Challenges

**Chapter 4:** The Army We Need

**Chapter 5:** Developing One Army

**Chapter 6:** Apache Transfer and  
Related Issues

**Chapter 7:** Allocating the Army  
National Guard

**Appendix A:** NDAA

**Appendix B:** Recommendations

**Appendix C:** Recommendations by  
Responsible Official

**Appendix D:** Classified Annex

**Appendix E:** Glossary

**Appendix F:** Commission Activities

**Appendix G:** Testimony Received

**Appendix H:** Subcommittees Terms  
of Reference

**Appendix I:** Bios



# Operational Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Engagement Update	16 Aug	Open Meeting
Analytical Review Model	16 Aug	Open Meeting
Engagement Update	18 Sep	Open Meeting
Capability sufficiency by unit type including ABCTs, IBCTs, SBCTs, CAB HQs, AH-64 BNs, GSABs, UH60 BNs, Combat Support & Sustainment units (multiple types), Patriot BNs and THAAD Batteries	15-16 Oct 18 Oct 22 Oct 18-19 Nov 16-17 Dec	Comprehensive Analytical Review and Closed Meetings
Full Time Support	22 Oct	Closed Meeting
Strategic Environment and Future Missions Report	19 Nov	Closed Meeting
The Total Force Policy and Integration of Active and Reserve Units (Multiple Component Units – MCU) Report	17 Dec	Open Meeting



# Institutional Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Identification of the Distribution of Responsibility and Authority for the Allocation of Army National Guard Personnel and Force Structure.	18 Aug	Open Meeting
Fully Burdened Life Cycle Cost.	18 Aug	Open Meeting
Integrated Personnel & Pay System-Army (IPPS-A)	18 Aug	Open Meeting
Process for Allocating Army National Guard Personnel and Force Structure.	18 Aug	Open Meeting
Legislative and policy proposals to achieve One Army Recruiting.	18 Nov	Closed Meeting
Unity of Effort in Training and Soldier Development.	18 Nov	Closed Meeting
Trainee, Transient, Holdee, Student personnel readiness like account for Reserve Components.	18 Nov	Closed Meeting
Full Time Support	18 Nov	Closed Meeting
Generating Force Floor	18 Nov	Closed Meeting



# Force Generation Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Mandatory Training Requirements	17 Sep	Open Meeting
Deployment and Mobilization: Dwell Rates and 12304 (b)	15 – 16 Oct 19 Nov	Classified Analytical Review Closed Meeting
Strategic Lift Findings	15 – 16 Oct	Classified Analytical Review
Expansion Plan	15 – 16 Oct	Classified Analytical Review
First Army Statement	15 – 16 Oct	Classified Analytical Review
Collective Training Centers (CTC)	15 – 16 Oct	Classified Analytical Review
Objective T Briefing	15 – 16 Oct	Classified Analytical Review
Visibility of Army's Holistic Demands (GFM, SPP, automation systems)	21 Oct	Force Generation Subcommittee Meeting
Total Force Policy	18 Nov	Closed Meeting
Unit Off Ramp	19 Nov	Open Meeting
Individual Ready Reserves: Manpower Resources of Expansion of Army	19 Nov	Open Meeting
Mobilization Force Generation Installations (MFGI)	19 Nov	Open Meeting



# Aviation Subcommittee

<u>Presentation</u>	<u>Date</u>	<u>Location</u>
Evaluate Apache Transfer	19 Nov	Closed Meeting
Multi-Component Units	19 Nov	Closed Meeting





# NCFA Final Report Roll Out Plan



